



**University of Massachusetts Boston
Capital Budget FY2023
Capital Plan FY2023 – FY2027**

**Office of Budget & Financial Planning (OBFP)
August 2022**

**<https://www.umb.edu/budget>
OBFP@UMB.EDU**

UMB Capital Budget & Plan, FY2023-2027

Mission

The University of Massachusetts Boston is a public research university with a dynamic culture of teaching and learning, and a special commitment to urban and global engagement. Our vibrant, multi-cultural educational environment encourages our broadly diverse campus community to thrive and succeed. Our distinguished scholarship, dedicated teaching, and engaged public service are mutually reinforcing, creating new knowledge while serving the public good of our city, our commonwealth, our nation, and our world.

The Campus

UMass Boston is a nationally recognized urban public university and part of the University of Massachusetts System which includes campuses in Amherst, Dartmouth, Lowell, and Worcester. It is the only public research university in Boston. The 120 acre waterfront campus resides on the Columbia Point peninsula in the Dorchester neighborhood of Boston, with easy access to downtown Boston. It is located next to Boston College High School, the [John F. Kennedy Library and Presidential Museum](#), the Commonwealth Museum and Massachusetts State Archives, and the [Edward M. Kennedy Institute for the United States Senate](#).

The campus was originally constructed in 1974 with an athletic facility added in 1977. Until the most recent campus Master Plan was completed in 2009, there had been very little constructed on campus. Within a few years of the 2009 plan, the campus undertook several large building projects including a new academic building, a new integrated sciences complex, and more recently, a new central parking garage and the system's first public-private-partnership residence hall. Due to the failing substructure and parking garage underneath the campus, the campus also undertook a large infrastructure project to relocate all utilities that ran through the failing substructure to the roadways around campus which is now available to serve all buildings and future development sites. Currently, the campus is nearing completion (in FY23) of the [Substructure Demolition and Quadrangle Development \(SDQD\)project](#) that has demolished the old Science Building and a large portion of the garage substructure and surface plaza to make way for a new green space quadrangle in the center of the campus. In FY23, a new master plan will be established for the next phase of campus development

In 2009, the University developed an innovative [25-year Master Plan](#), which is a plan to transform the University into a “model student-centered, urban public research university of the 21st century”. The Master Plan recommended construction of new buildings, landscapes, circulation corridors, and utilities. Several projects were completed under this plan, including the Integrated Sciences Complex (“ISC”), University Hall, Utility Corridor and Roadway Reconstruction (“UCRR”), UMASS’ first Public-Private-Partnership (“P3”) residence hall, and the West Parking Garage improved and enhanced the student experience and created a more sustainable and attractive environment. Currently, new Strategic and Campus Master Planning efforts are underway and expected to be completed during the fiscal year.

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Governance of Capital Projects

The UMASS Board of Trustees¹ must approve any capital project that exceeds \$10 million in value. Any increase in project cost greater than 10% requires an additional vote of the Board. The University President must approve any capital project valued greater than \$2 million and less than \$10 million. All projects are approved by the Chancellor before going forward locally, to the President's Office, or Board of Trustees for approval.

The Capital Planning and Budgeting Process

The development of a campus-level long-term capital planning and budgeting process began in 2018 arising from the need to reduce planned debt-funded capital expenditures to focus available resources on construction projects already underway. Further, this best practice was adopted to improve the accuracy of budgets and forecasts of related operating expenses such as depreciation and interest on debt in support of a reaching a balanced annual operating budget. Prior to this process, capital expenditures were accounted for alongside operating expenditures and capitalized at year-end through review of university transactions. The removal of capital expenses from operating budgets was also needed to increase visibility into and stabilize the latter. Further, very few capital expenditures outside of very large construction projects were centrally planned for or budgeted in advance causing a lack of alignment with strategic goals and coordination among campus support departments such as IT, Facilities, Receiving, Property, and Environmental Health & Safety among others. In short, there are many financial and operational benefits to establishing and updating an annual capital budget and 5-year capital plan.

The university's "capital plan" is made up of two distinct, but complementary components: a current year annual budget and 4 additional years of planned expenditures. The capital budget and 5-year capital plan are updated annually in tandem with the development of the annual operating budget to align the funding assumptions with financial capacity and availability of liquid resources, and to value the operating effects of capital expenditures such as additional costs, savings or revenue). During this process, all budgetary units are asked to review and update their existing capital projects for adjustment in necessity, feasibility, scope, cost and timing, or removal from the list. Also, at this time, requests are submitted for proposed new capital expenditures that begin in the upcoming fiscal year and may span the five-year period following. New requests, along with the required documentation, are forwarded to the Office of Budget & Financial Planning ("OBFP") for review. OBFP first confirms project eligibility for capitalization per university guidelines in consultation as needed with the Controller's Office. The proposed list is also filtered through the Facilities and IT departments to ensure those groups can support all proposed capital expenditures that would need their involvement. OBFP then consolidates and prioritizes a comprehensive list of all submitted projects. The list is then forwarded to the Chancellor's Cabinet for review, which initiates the process for final capital budget approval. Once approved, all budgetary areas are sent a report containing a list of their approved projects to begin the processes of financial system set up and procurement. This approval process will be adjusted once campus-wide strategic planning and campus master plan efforts are so that the annual capital budget and 5-year plan may be aligned in support of the strategic plan and campus master plan.

Once the plan has been approved by the Chancellor as noted above, budget areas must complete a formalized capital appropriation request (CAR) form to initiate allocation of funds for each new capital expenditure. Capital expenditures utilize a separate funding group referred to as the plant

¹ T93-122-Capital Planning, Land & Facilities Use 1.9.19

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fund group. Once the CAR form process is complete, budget areas are supplied with a budgeted chart field in the plant fund group. Using the plant fund group for capital expenditures has numerous advantages for planning and reporting. In-year forecasting and budgeting of capital expenditures and depreciation has become more efficient with regular reporting of expense in the plant fund group. There is also added efficiency in the year-end process as the controller's office can more readily identify capital expenses that need to be added as an asset and depreciated or added to capital expense in progress on the balance sheet. This process is used for the whole range of capital expenditure requests and is envisioned to be flexible enough to engage stakeholders at all institutional levels to address their needs related to acquiring, maintaining, repairing, and upgrading fixed assets and some moveable equipment. These includes plant, property, and equipment (PP&E) expenditures, like campus buildings, office and network infrastructure, vehicles, machinery, software, IT equipment, etc.

The reintroduction of the Space Planning and Capital Expenditure or "SPACE" committee in FY22 added another level of review and oversight to the capital planning process. The SPACE committee is responsible for the review and approval of all university space allocations, space utilization and requests for space changes or additions. Any proposed capital building improvement/alteration will also need to be approved by the SPACE committee. This committee enhances the already existing Capital process because it ensures that proposed changes to buildings are properly managed, planned, and resourced.

Capital Budgeting Funding Sources

The FY23-27 capital plan for all approved capital expenditures totals \$172.9M, with the following funding sources: 17.6% Bond funding, 57.2% Local funding, 3.6% State funding, 0.8% Federal funding, 1.1% Vendor funding, and 19.7% Contingency (unallocated available local funds). Capital expenditure requests are categorized based on their funding sources. Currently Local funding sources include all "unrestricted" sources of funds, or funding that is not from a restricted grant or gift. Restricted funding sources, such as grants, will be deployed during their performance periods. In the future the campus plans to include restricted funding sources in the capital plan.

Local funding sources are unrestricted funds which include General Operating Funds ("GOF") derived from the annual operating budget estimate of depreciation, Lab fees charged to students for specific courses, Research Trust Fund ("RTF") arising from the administrative rates charged to restricted grants, and Auxiliary-based funds including parking, dining, and other revenue. Local Funding not allocated to a specific project is represented in the Contingency category. The university also plans a capital contingency reserve in future years based on the amount of annual operating budget depreciation projected to be generated.

There are also restricted capital funding sources, generally from external sources, that include funding from the State of Massachusetts, Bond funding available through the University of Massachusetts Building Authority ("UMBA"), and occasional capital funds from vendors under contract. *Please refer to **Appendix 1** for more details on funding sources.*

As **Appendix 2** indicates, FY 23-27 Total Capital Spending is estimated to amount to \$172.9M. Below is a breakdown of this sum by funding sources noted above.

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Funding Source	FY23-27 Capital Plan	% of Total	Local Funding	FY23-27 Capital	% of Total
CONTINGENCY	34,097,430	19.7%	ESS	22,000	0.0%
STATE	6,214,953	3.6%	GOF/LOCAL	95,905,863	97.0%
BOND	30,460,267	17.6%	LAB Fee	751,728	0.8%
FEDERAL	1,350,000	0.8%	RTF	185,140	0.2%
LOCAL	98,849,731	57.2%	WUMB	-	0.0%
VENDOR	1,950,000	1.1%	Start-Up	1,985,000	2.0%
TOTAL	172,922,381	100.0%	Grand Total	98,849,731	100.0%

More than three-quarters of new spending over the 5-year plan is expected to be funded from Local funding sources, including \$98.8M (57.2%) in approved capital projects and \$34.1M (19.7%) in available Contingency generated from depreciation. Of the remaining plan funding there is expected to be \$6.2M (3.6%) in State funds from the State Division of Capital Asset Management & Maintenance (“DCAMM”) “Critical Repairs” program projects, \$30.4M (17.6%) in Bond funds remaining for the Substructure Demolition Quadrangle Development (“SDQD”) project, \$1.4M (0.8%) in Federal funds for the Site & Program Verification & Concept Design of a potential new academic building for the Manning College of Nursing and Health Sciences, and vendor contract/gift project funding of \$1.95M (1.1%) related to dining services improvements and renovation in Clark Athletic Center.

Appendix 3 presents more details on Local Funding and Contingency funding for the forthcoming five-year period.

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The Plan: Funded Projects by Category and Funding Source

The Capital Plan is designed to provide funding for the short and long-term physical needs of the university. The annual review and update of the capital budget and plan provides a five-year projection of capital needs in the following focus areas:

- New Building²
 - The construction of new structures on campus in support of operations or mission
- Auxiliary/Revenue Operations
 - Expenditures designed to enhance or maintain revenue-generating operations
- Compliance/Safety
 - Expenditures meant to comply with regulatory requirements and/or to promote general safety to students, staff, faculty, and guests
- Deferred Maintenance/Infrastructure
 - Expenditures meant to address a backlog of maintenance activity on the existing physical campus and upgrade current infrastructure
- Instruction
 - Expenditures meant to directly enhance the student learning experience
- IT infrastructure/Software
 - Expenditures meant to upgrade campus hardware and/or software technology
- Research
 - Expenditures meant to enhance the research capabilities and profile of the institution
- Contingency
 - Contingency funding generated from depreciation available for TBD capital expenditures

Project Category	FY23	FY24	FY25	FY26	FY27	FY23-27 Capital Plan	% of Total
	Budget	Projected					
Auxiliary/Revenue Operations	364,000.0	1,716,500.0	285,000.0	265,000.0	-	2,630,500.0	1.5%
Compliance/Safety	1,514,185.0	6,517,500.0	6,768,274.0	5,031,800.0	2,489,500.0	22,321,259.0	12.9%
Deferred Maintenance/Infrastructure	50,580,241.0	21,259,441.0	18,690,154.0	12,351,646.0	1,850,000.0	104,731,482.0	60.6%
Instruction	820,748.0	369,960.0	157,780.0	174,500.0	112,000.0	1,634,988.0	0.9%
IT Infrastructure/Software	3,566,722.2	700,000.0	375,000.0	500,000.0	200,000.0	5,341,722.2	3.1%
Research	1,228,000.0	937,000.0	-	-	-	2,165,000.0	1.3%
Contingency	15,853,827.3	1,447,552.8	(2,566,668.6)	3,336,910.3	16,025,807.8	34,097,429.6	19.7%
Total	73,927,723.5	32,947,953.8	23,709,539.4	21,659,856.3	20,677,307.8	172,922,380.8	100.0%

Appendix 4 & 5 presents the FY23–27 Capital Plan broken down by project categories.

² The current 5-year plan has no plans for new structures and therefore is not listed on the table or in the text as a category. Federal funds for preliminary work for a new facility for the Manning College of Nursing and Health Sciences currently reside in the Deferred Maintenance/Infrastructure category below until a project becomes more clearly defined and funded.

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Auxiliary/Revenue Operations

Funding Source	FY23	FY24	FY25	FY26	FY27	FY23-27	% of
	Budget	Projected				Capital Plan	Total
Local	114,000.0	216,500.0	85,000.0	265,000.0	-	680,500.0	25.9%
Vendor	250,000.0	1,500,000.0	200,000.0	-	-	1,950,000.0	74.1%
Grand Total	364,000.0	1,716,500.0	285,000.0	265,000.0	-	2,630,500.0	100.0%

Appendix 7 contains more details describing Auxiliary/Revenue Operations capital expense category.

Funds are split between two funding sources, Local & Vendor totaling \$2.6M. Vendor funding of \$2.0M is a contractual agreement with the dining vendor, Sodexo, to invest in dining space and equipment improvements with the goal of increasing revenue. Local funding of \$0.7M is primarily comprised of \$0.6M related to Marine Operations for M/V Columbia Point engine rebuild, electronics update, A-Frame retrofit, Fox Point dock system repairs, visual enhancements, and other small upgrades. Other Local funding includes \$0.1M that will be invested into various equipment and other small projects in Food Services.

Compliance/Safety

Funding Source	FY23	FY24	FY25	FY26	FY27	FY23-27	% of
	Budget	Projected				Capital Plan	Total
Local	1,514,185.0	6,517,500.0	6,768,274.0	5,031,800.0	2,489,500.0	22,321,259.0	100.0%
Grand Total	1,514,185.0	6,517,500.0	6,768,274.0	5,031,800.0	2,489,500.0	22,321,259.0	100.0%

Funds are all from local funding sources totaling \$22.3M. Funding is primarily comprised of \$12.7M for Sprinkler & Fire Alarm systems in Clark, S&S, Healey, and Quinn Buildings and \$9.5M for Title IX renovation requirements in Athletics related to the Clark building and the Softball Field.

Deferred Maintenance/Infrastructure

Funding Source	FY23	FY24	FY25	FY26	FY27	FY23-27	% of
	Budget	Projected				Capital Plan	Total
Local	13,514,579.0	20,299,883.0	18,690,154.0	12,351,646.0	1,850,000.0	66,706,262.0	63.7%
Vendor	-	-	-	-	-	-	0.0%
STATE	6,214,953.0	-	-	-	-	6,214,953.0	5.9%
Bond	30,175,709.0	284,558.0	-	-	-	30,460,267.0	29.1%
Federal	675,000.0	675,000.0	-	-	-	1,350,000.0	1.3%
Grand Total	50,580,241.0	21,259,441.0	18,690,154.0	12,351,646.0	1,850,000.0	104,731,482.0	100.0%

Appendix 6 contains more details pertinent to the Deferred Maintenance/Infrastructure capital expense category. It is funded by four sources: STATE, Vendor, Local, and Bond. The total FY 23-27 Capital Plan is \$104.7M.

UMass Boston has experienced two major waves of construction on campus: one in the 1970s and another in the 2010's. In the early wave, which is when the campus was first constructed, the majority of capital funding was directed towards new construction and infrastructure. This trend has been changing since the original buildings are now over 50 years old. According to Sightlines

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data the campus currently has \$219.9M in outstanding deferred maintenance, addressing this need is the highest priority for the campus in formulating the Capital Plan.

The current Substructure Demolition Quadrangle Development (“SDQD”) project addresses structural problems of the original campus construction. The SDQD project involves the demolition of the Science Center and Swimming pool buildings, most of the existing concrete plaza and the substructure below, to create a new environmentally friendly quadrangle. The project also includes Renovation of Existing Academic Buildings (REAB) to enable relocation of areas from the demolished Science Building and to extend the useful lives of the remaining original academic buildings. The SDQD project is scheduled to be fully completed by the end of 2023.

Below is a breakout of the FY23–27 Capital Plan for Deferred Maintenance/Infrastructure totaling \$104.7M:

State funds account for \$6.2M (5.9%) of the total. Below is a list of funded projects:

- Service and Supply -- Loading Dock Concrete Repairs: \$2.0M
- HarborWalk Pathway Improvement: \$1.5M
- Healey Ductwork Repair & Air Handling Unit Replacement: \$1.3M
- Wheatley Hall Façade Repairs: \$0.4M
- McCormack Hall: Roof Replacement and Building Envelope Repairs phase II: \$0.3M
- McCormack Replace Storage Tank: \$0.2M
- Upgrade Building controls Campus Wide: \$0.1M
- Replace Primary Transformer in Healey Library: \$0.1M

Bond funds account for \$30.5M (29.1%) total and are directed to the SDQD project.

Federal funds account for \$1.4M (1.3%) of the total and are directed to the Site & Program Verification & Concept Design of a potential CNHS Building or space.

Local Funds are \$66.7M (63.7%) of the total. Below is a list of major funded projects:

- Adding Capacity to Cooling Tower: \$8.6M
- Utilities SWPH Mechanical Repairs/Dredging: \$5.9M
- Wheatley Hall Façade Repairs: \$5.5M
- Campus Center Roof Replacement: \$4.9M
- Fire Protection Loop Improvements: \$4.8M
- McCormack Hall: Roof Replacement and Building Envelope Repairs: \$3.6M
- Replace Transformers in Healey Library, Quinn Building, Saltwater Pump House, Utility Plant): \$2.8M
- Campus Initiated Space Moves/Improvements: \$2.5M
- Building Utility Submetering: \$2.5M
- Classroom & Common Spaces Renovations: \$2.2M
- Upgrade Building controls Campus Wide: \$2.1M
- Service and Supply -- Loading Dock Concrete Repairs: \$1.6M
- Campus Center Door: \$1.4M
- Wheatley AHU (H&C 1 & 6) Replacement/Upgrade: \$1.3M
- HarborWalk Pathway Improvement - \$1.3M
- Wheatley AHU (H&C 2 & 4) Replacement/Upgrade: \$1.3M
- Healey Ductwork Repair & Air Handling Unit Replacement: \$1.2M

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Instruction

Funding Source	FY23 Budget	FY24	FY25	FY26	FY27	FY23-27	% of
						Capital Plan	Total
		Projected					
GOF/LOCAL	79,880.0	360,960.0	157,780.0	167,500.0	112,000.0	878,120.0	53.7%
Lab Fees	735,728.0	9,000.0	-	7,000.0	-	751,728.0	46.0%
RTF	5,140.0	-	-	-	-	5,140.0	0.3%
Grand Total	820,748.0	369,960.0	157,780.0	174,500.0	112,000.0	1,634,988.0	100.0%

Instruction is Locally funded between two funds: Lab fees and GOF/LOCAL. The total cost in FY23-27 is \$1.6M consisting of \$0.9M from GOF/LOCAL and \$0.7M from Lab Fees. Investments in this category enhance teaching experience in an on campus face-to-face setting as well as a remote setting. They are designed to support innovation, technological advances, and create environmentally responsible and sustainable academic programs.

Below is a summary of planned investments by college:

- Liberal Arts: \$0.6M
- School for the Environment: \$0.5M
- College of Science & Mathematics: \$0.5M

IT infrastructure/Software

Funding Source	FY23 Budget	FY24	FY25	FY26	FY27	FY23-27	% of
						Capital Plan	Total
		Projected					
Local	3,566,722.2	700,000.0	375,000.0	500,000.0	200,000.0	5,341,722.2	100.0%
Total	3,566,722.2	700,000.0	375,000.0	500,000.0	200,000.0	5,341,722.2	100.0%

This IT infrastructure/Software expense category is Locally funded. The major project is the Network Edge Switches projected to modernize the campus network totaling \$2.0M, this project became more critical due to the remote needs of the campus during the pandemic. Projects also include Security Systems (Emergency, Building Access & Control, and other control systems), Digital Classrooms, and space upgrades in a plan for modernization to meet the criteria of 21st century urban educational institution.

Major FY23-FY27 Expenditures include:

- Network Edge Switches: \$2.0M
- E911 Project & Rink/Gym Scoreboard & Sound System: \$1M
- Analog to Digital Classrooms: \$0.8M
- Rink/Gym Scoreboard & Sound System: \$0.5M
- E911 Project \$0.5
- Campus Center Multipurpose Rooms - Upgrade AV systems: \$0.4M
- VX Rail - Campus Center: \$0.3M
- AV Equipment Refresh: \$0.3M
- Replace Palo Alto Firewalls: \$0.2M

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Research

Funding Source	FY23	FY24	FY25	FY26	FY27	FY23-27	% of
	Budget	Projected				Capital Plan	Total
Local	1,228,000.0	937,000.0	-	-	-	2,165,000.0	100.0%
Grand Total	1,228,000.0	937,000.0	-	-	-	2,165,000.0	100.0%

Research is funded by Local funding, primarily from the Research Trust Fund (RTF). Research expenditures total \$2.2M. There is \$1.9M in Academic Affairs for new faculty start-up research. The remaining spend is primarily comprised of IT equipment, software, and investment in research core specialized facilities/labs in the College of Science & Mathematics \$0.3M.

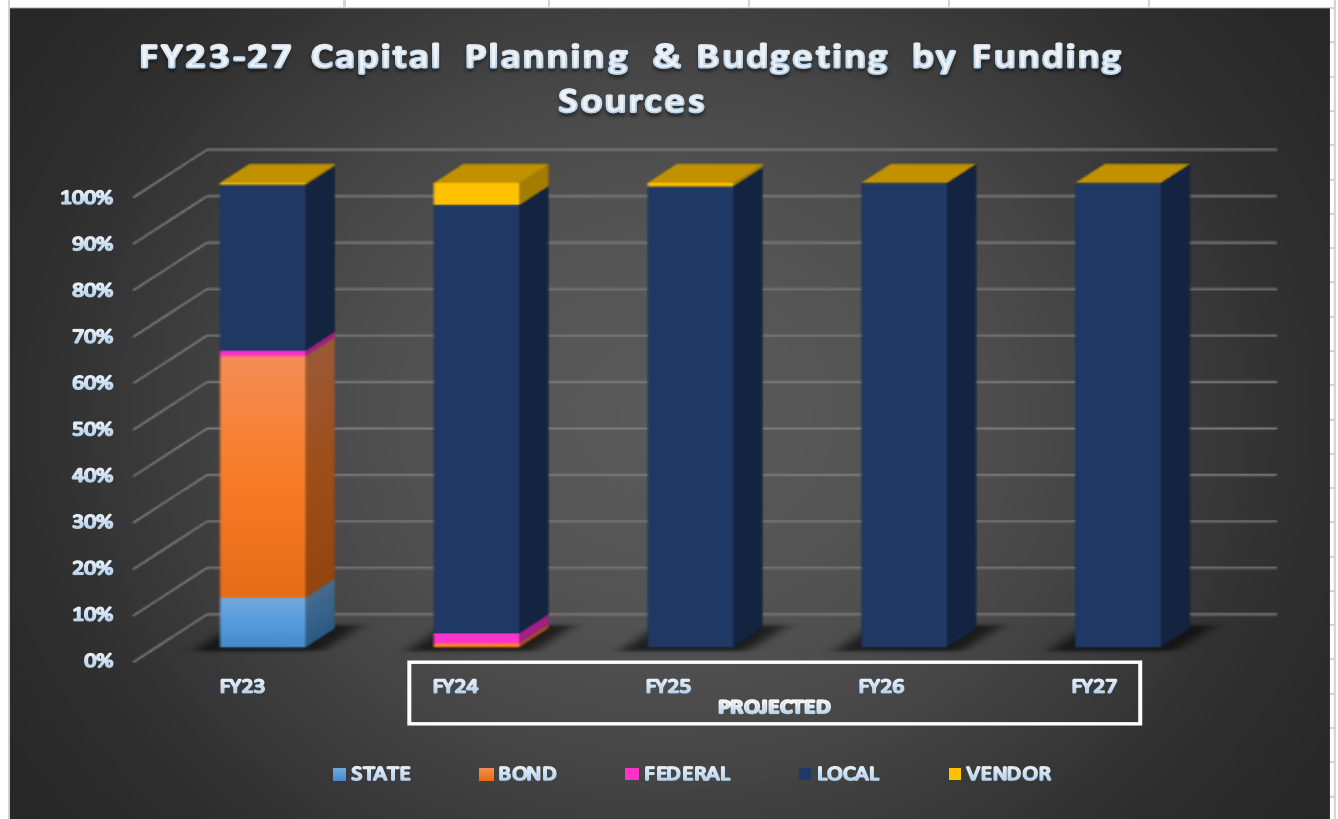
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Appendices

Appendix 1: Capital Planning & Budget for FY23 – 27 by Funding Sources

Funding Source \$ Amount	FY23	FY24	FY25	FY26	FY27
STATE	6,214,953.0	-	-	-	-
BOND	30,175,709.0	284,558.0	-	-	-
FEDERAL	675,000.0	675,000.0	-	-	-
LOCAL	20,758,234.2	29,040,843.0	26,076,208.0	18,322,946.0	4,651,500.0
VENDOR	250,000.0	1,500,000.0	200,000.0	-	-
Total	58,073,896.2	31,500,401.0	26,276,208.0	18,322,946.0	4,651,500.0

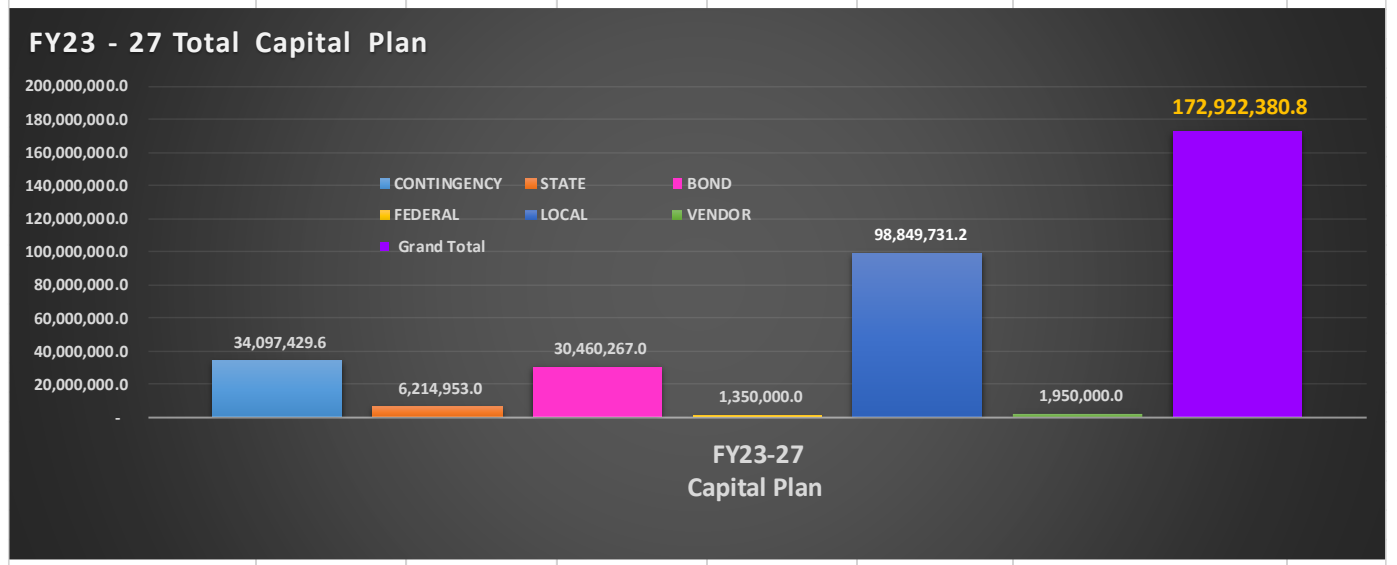
Funding Source %	FY23	FY24	FY25	FY26	FY27
STATE	10.7%	0.0%	0.0%	0.0%	0.0%
BOND	52.0%	0.9%	0.0%	0.0%	0.0%
FEDERAL	1.2%	2.1%	0.0%	0.0%	0.0%
LOCAL	35.7%	92.2%	99.2%	100.0%	100.0%
VENDOR	0.4%	4.8%	0.8%	0.0%	0.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%



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Appendix 2: FY23 – 27 Total Capital Plan by Funding Sources

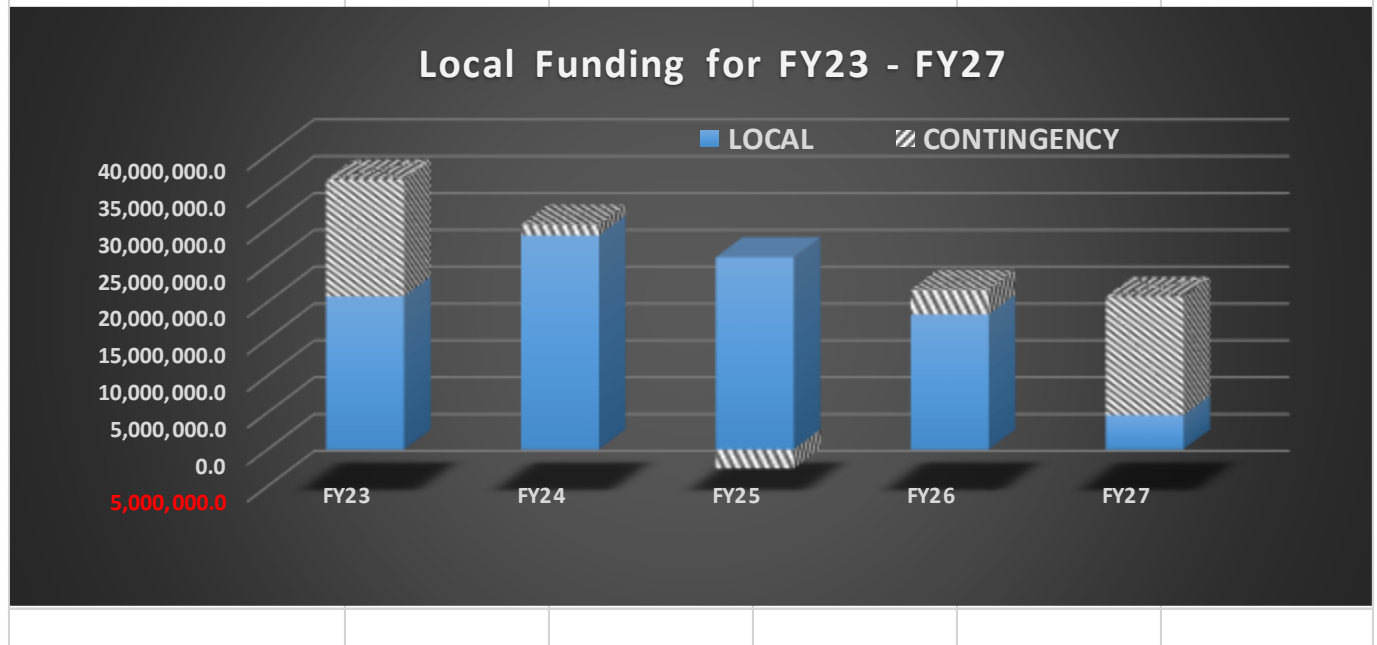
Funding Source	FY23	FY24	FY25	FY26	FY27	FY23-27 Capital Plan	% of Total
CONTINGENCY	15,853,827.3	1,447,552.8	(2,566,668.6)	3,336,910.3	16,025,807.8	34,097,429.6	19.7%
STATE	6,214,953.0	-	-	-	-	6,214,953.0	3.6%
BOND	30,175,709.0	284,558.0	-	-	-	30,460,267.0	17.6%
FEDERAL	675,000.0	675,000.0	-	-	-	1,350,000.0	0.8%
LOCAL	20,758,234.2	29,040,843.0	26,076,208.0	18,322,946.0	4,651,500.0	98,849,731.2	57.2%
VENDOR	250,000.0	1,500,000.0	200,000.0	-	-	1,950,000.0	1.1%
Grand Total	73,927,723.5	32,947,953.8	23,709,539.4	21,659,856.3	20,677,307.8	172,922,380.8	100.0%



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Appendix 3: Capital Planning & Budget for FY23 – 27 - Local Sources

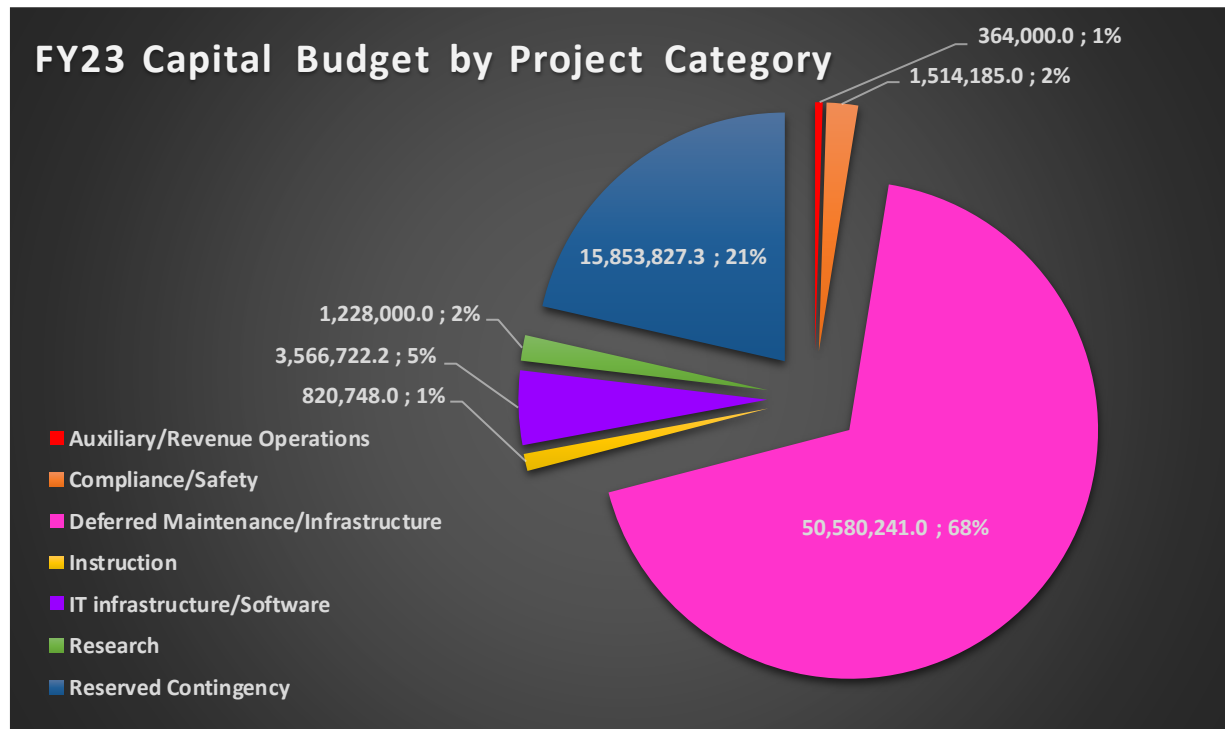
Local Funding \$ Amount	FY23	FY24	FY25	FY26	FY27
LOCAL	20,758,234.2	29,040,843.0	26,076,208.0	18,322,946.0	4,651,500.0
CONTINGENCY	15,853,827.3	1,447,552.8	(2,566,668.6)	3,336,910.3	16,025,807.8
Total	36,612,061.5	30,488,395.8	23,509,539.4	21,659,856.3	20,677,307.8
Local Funding %	FY23	FY24	FY25	FY26	FY27
LOCAL	56.7%	95.3%	110.9%	84.6%	22.5%
CONTINGENCY	43.3%	4.7%	-10.9%	15.4%	77.5%
Total	100.0%	100.0%	100.0%	100.0%	100.0%



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Appendix 4: FY23 Capital Budget by Project Category

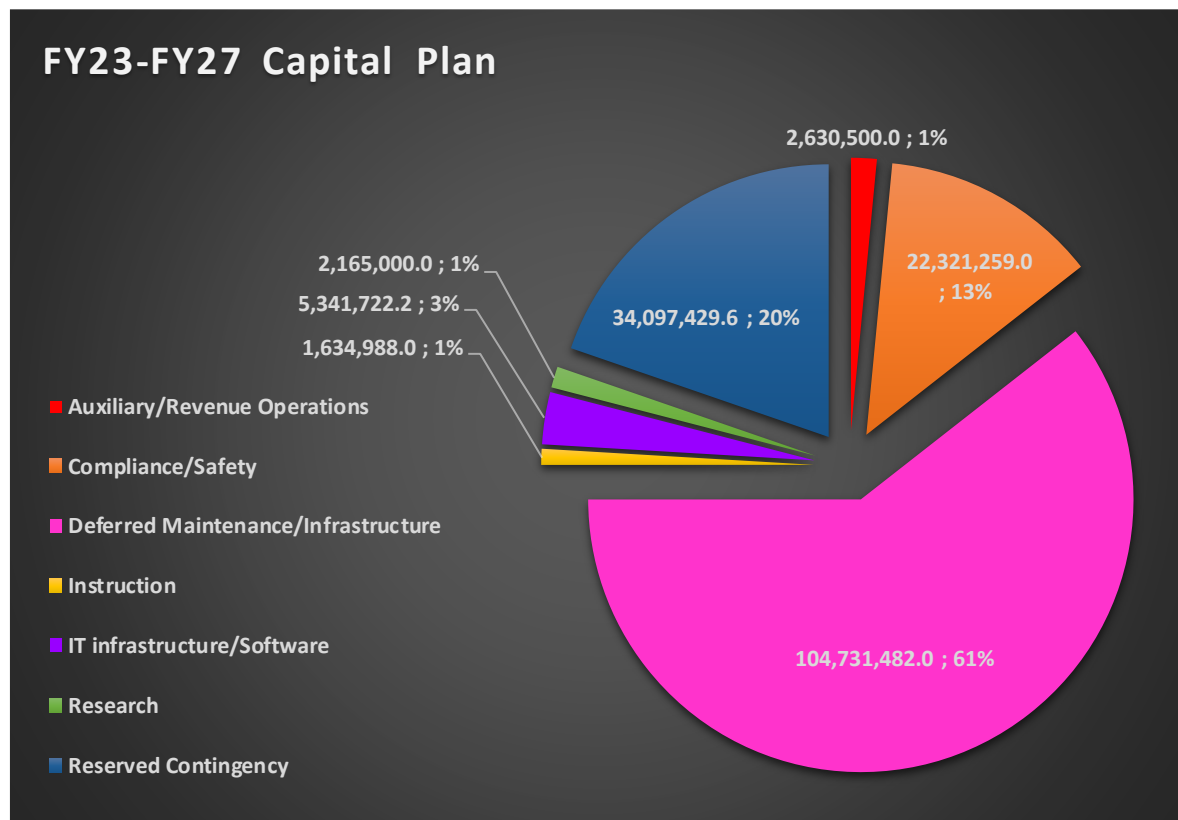
Project Category	FY23 Capital Budget	% of Total
Auxiliary/Revenue Operations	364,000.0	0.5%
Compliance/Safety	1,514,185.0	2.0%
Deferred Maintenance/Infrastructure	50,580,241.0	68.4%
Instruction	820,748.0	1.1%
IT infrastructure/Software	3,566,722.2	4.8%
Research	1,228,000.0	1.7%
Reserved Contingency	15,853,827.3	21.4%
Total	73,927,723.5	100.0%



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Appendix 5: FY23 – FY27 Capital Plan by Project Category

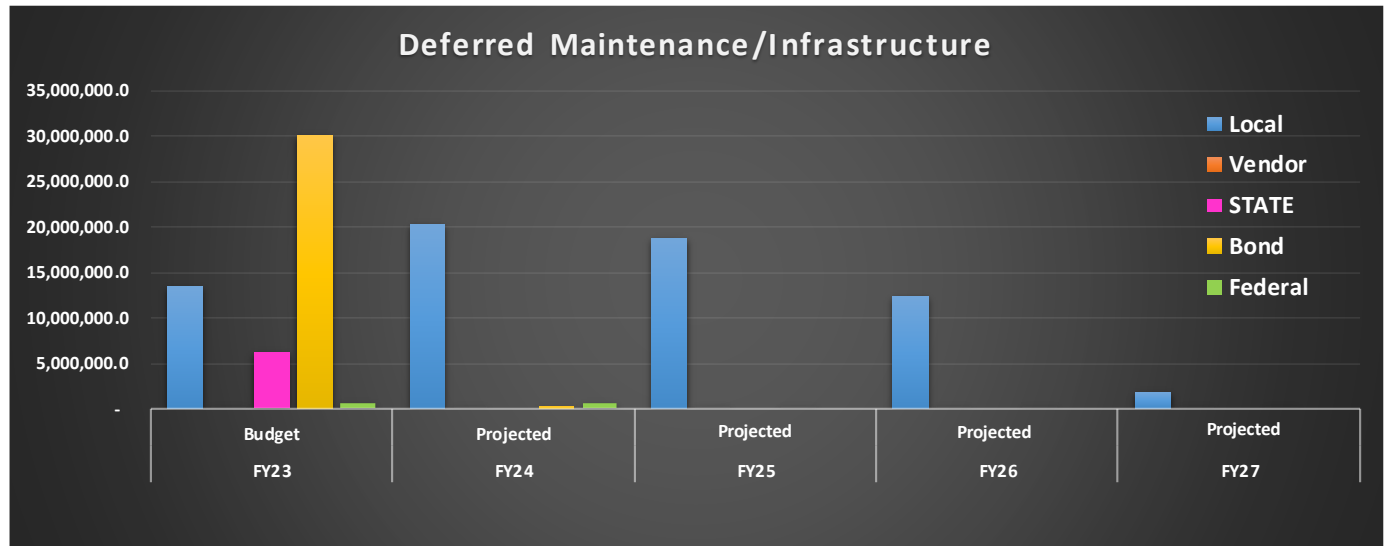
Project Category	FY23-FY27 Capital Plan	% of Total
Auxiliary/Revenue Operations	2,630,500.0	1.5%
Compliance/Safety	22,321,259.0	12.9%
Deferred Maintenance/Infrastructure	104,731,482.0	60.6%
Instruction	1,634,988.0	0.9%
IT infrastructure/Software	5,341,722.2	3.1%
Research	2,165,000.0	1.3%
Reserved Contingency	34,097,429.6	19.7%
Total	172,922,380.8	100.0%



UMB Capital Budget & Plan, FY2023-2027

Appendix 6: Deferred Maintenance / Infrastructure

Funding Source	FY23	FY24	FY25	FY26	FY27	FY23-27 Capital Plan	% of Total
	Budget	Projected					
Local	13,514,579.0	20,299,883.0	18,690,154.0	12,351,646.0	1,850,000.0	66,706,262.0	63.7%
Vendor	-	-	-	-	-	-	0.0%
STATE	6,214,953.0	-	-	-	-	6,214,953.0	5.9%
Bond	30,175,709.0	284,558.0	-	-	-	30,460,267.0	29.1%
Federal	675,000.0	675,000.0	-	-	-	1,350,000.0	1.3%
Grand Total	50,580,241.0	21,259,441.0	18,690,154.0	12,351,646.0	1,850,000.0	104,731,482.0	100.0%



Appendix 7: Auxiliary/Revenue Operations

Funding Source	FY23	FY24	FY25	FY26	FY27	FY23-27 Capital Plan	% of Total
	Budget	Projected					
Local	114,000.0	216,500.0	85,000.0	265,000.0	-	680,500.0	25.9%
Vendor	250,000.0	1,500,000.0	200,000.0	-	-	1,950,000.0	74.1%
Grand Total	364,000.0	1,716,500.0	285,000.0	265,000.0	-	2,630,500.0	100.0%

